



53,165 Rounds played between 01/04/22 to 31/03/23

45,195 Member Rounds



117 **New** Members from 1st April 2022 to 31st March 2023



# 220 Women & Girls

21.6% of total

membership base

# 1,017 Total Members as of 31st March 2023



LACKWOOD GOLFCLUB FY 22/23 In Review 1,198mm Rainfall 01/04/22 to 31/3/2023

# **Operating surplus** of

\$265,969 for 1 April 22 to 31 March 2023

& replaced \$83,707 of

Plant & Equipment

# 702 Club Advantage Rounds at BGC

227 from Mt Osmond 121 from The Vines

146 from Flagstaff Hill 112 from TTG

96 from West Lakes

# Stage Two of Clubhouse Redevelopment



# State Govt.

# Grant

received for Solar Energy Project, Completed



# **Office Bearers and Committees 2022-2023**

# **Committee of Management**

# President

Chris Lemm

## Captain

Peter Schapel

# Secretary

Malcolm Downie

#### Treasurer

**David Williams** 

#### Committee

Helen Aylett Nicky Govan Phil Lewis Wendy Turner Brian Pescud

# **General Manager**

**Daniel Loveridge** 

# **Finance Manager**

Mark Harris

# **Professional**

Matthew Dent

# **Course Superintendent**

Steve Pellatt

# Patron

Colin Wade

# **Sub Committees**

# Finance, House and Risk

David Williams (Chair) #
Nicky Govan # (until September
2022)

Malcolm Downie # (from October 2022)

Wendy Turner #
Chris Lemm #
Daniel Loveridge \*
Mark Harris \*

## Course

Phil Lewis (Chair) #
Malcolm Downie # (until
September 2022)
Peter Schapel #
Brian Pescud #
Nicky Govan # (from October

2022) Chris Lemm #

Chris Lemm #
Jane Greening ^
Steve Pellatt\*

# Match

Peter Schapel (Chair) #
Wendy Turner #
Brian Pescud #
Daniel Loveridge \*
Jane Greening ^
Matt Dent ^

#### Junior

Wendy Turner (Chair) #
Jo Buchanan\*
Matthew Dent ^
Peter Hopkins ^
June Young ^

## Women's Golf

Sue Johns – (Chair)
Jane Greening – Women's

Captain

Carolyn Bradbrook

Jude Brown Joan Cadd Janine Edwards Helen Goodwin

Jan Ledo (until October 2022)

Ged Opie

Janet Taylor-Hughes (until

October 2022)

Carolin Walters (from October 2022)

Trish White (from October

2022)

# Marketing, Membership Communication

Helen Aylett (Chair) #
Malcolm Downie #
Kerrin Falconer ^
Heather Duke Campbell ^
Robert Penny ^
Daniel Loveridge \*

## Social

Helen Aylett #
Julie Guerin ^
Pam Mills ^
Louise Warne ^
Craig Mattiske ^
Matt Dent ^
Lyn Wright

# Other Committees and Working Groups

# Clubhouse Redevelopment Sub Committee

Nicky Govan (Chair) #
Chris Lemm #
Con Katsaros ^
Glenn Agars ^
John Bray ^
Daniel Loveridge \*

# Course Beautification Group Coordinators

Bill Mitchell ^ David Lewis ^

#### **Get into Golf**

Kerrin Falconer ^ Jo Buchanan \*

# Solar Sustainable Energy Project Advisory Group

Chris Lemm #
Sadik Hurem ^
David Byrne ^
Paul Whatnell ^

# **Finance Advisory Panel**

David Williams #
Chris Lemm #
Malcolm Downie #
Steve Flanagan ^
Bill Baker ^
Lee Craker ^
Daniel Loveridge \*

# Irrigation Project Steering Committee

Nicky Govan # Malcolm Downie # Chris Lemm # Sadik Hurem ^ Daniel Loveridge \*

# Jackson House Steering Committee

David Williams #
Malcolm Downie #
Chris Lemm #
Andrew Young ^
Steve Flanagan ^
Daniel Loveridge \*

# **History Working Group**

Wendy Turner #
Graham Ding (Chair^)
Joy Ding ^
Sue Scarfe ^
Helen Brauer ^
Chris St-John Sweeting ^
Geoff Kamm ^
Margo Wilson ^
Martin Ancone ^
Anne Hazell ^

## Key:

President is ex-officio on all Sub Committees # Committee of Management ^ Attend by invitation

\* Staff Member

# **Annual Report**

There have been several substantial developments at our Club over the past twelve months, mainly as a result of having to address the significant risks associated with an ageing irrigation system. At the January 2023 Special General Meeting, membership voted to upgrade the irrigation system over a four year period at a cost including contingencies of \$1.9 million. Membership also voted to moderate the planned Clubhouse redevelopment by reducing the budget for the project from \$575,000 to \$250,000. The irrigation upgrade and Clubhouse redevelopment have involved considerable planning and organisation and are now well underway. In addition there has been the need to commence the first of a program of drainage works for various sections of the course.



Thank you to all our members who have been remarkably patient and tolerant given the disruption to the usual course and locker room conditions.

In April this year, our Club became the third Club in South Australia to become a signatory of the R&A's Women in Golf Charter. The Charter aims to enable more women and girls to maximise their potential at all levels of the sport. By becoming a signatory, the Club has indicated its commitment to improving the sport for women and girls.

Key achievements in 2022-2023 include:

- Commencing Stage 1 of a \$1.7 million Course Irrigation Upgrade, holes 10, 11, 12, 13, 14.
- Commencement of Stage 2 of the Clubhouse Redevelopment including upgrading the Men's Locker Room, installing new lockers in the men's and women's and refurbishing the accessible toilet.
- Returning an operating surplus for the period of \$265,969.
- Welcoming 117 new members to the Golf Club.
- Increasing the number of juniors from 45 to 70.
- Launching a Girls Scholarships Program through the Australian Golf Foundation.
- Introducing a flexible "Lifestyle Membership" option
- Introducing the MiScore App for all members to use at the BGC.
- Signing a 40 year lease agreement with NBN for leasing land for the NBN Tower.
- Completing and starting to implement a Course Improvement Plan 2023-2027 including drainage on the 18<sup>th</sup> fairway, 1<sup>st</sup> and 10<sup>th</sup> tees and the Practice Hitting Area.
- Undertaking substantial maintenance of the Clubhouse both inside and out including new guttering above the Sprig Bar and refurbishing the Sprig Bar.
- Installing a new solar system, replacing all Clubhouse lighting with LED, and upgrading the Clubhouse HWS resulting in an average power usage decrease of 141kwh/ day.
- Introducing an Outstanding Volunteer Award and an Annual Volunteer Thank You Function.
- Establishing a BGC Memorial Wall to commemorate former members.
- Erecting a new shed to store golf equipment used in the Club's MyGolf and Get into Golf programs.
- Revamping the members section of the website.
- Involving the Club in the South Australian Living Artists (SALA) Festival.
- Conducting a successful Twilight competition and other social events
- Successfully introducing Friday Nine and Dine in the summer months which attracted local community members.
- Installing a coffee vending machine so members can enjoy a beverage before their round.

Many of these achievements have been possible because of the involvement of members who are not on the Committee of Management (CoM) and these members have been acknowledged throughout this report.

# **Finance Report**

The 2023 Financial Year was another successful one for the Club, achieving an operating surplus of circa \$266,000 (\$178,000 less Building Levy, against a forecast of \$180,000).

Memberships increased by 117 new members during the year against a forecast of 103, resulting in a final figure of 1,017 members, slightly down on the 2022 figure of 1,029. This decrease was expected given the increase in golf participation during the peak COVID years. Maintaining membership numbers over 1,000 is a good result and has resulted in subscription income exceeding forecast for the year.

Unusually inclement weather during August and September impacted bar and catering sales although this was slightly mitigated by a reduction in staff costs and a decrease in cost of sales. The kitchen continues to run at a deficit each year. The Club has established a working group to undertake a review of the kitchen and provide recommendations to improve cost-effectiveness.

Income from golfing activities was also below forecast during months impacted by weather but rebounded strongly over summer.

Major asset purchases for the year included improved IT and security systems, replacement kitchen dishwasher, an air conditioner in the Sprig Bar and an excavator for the course. Repairs and maintenance to the Clubhouse included plumbing for the grease arrestor and works on the roof and guttering to prevent the ongoing water leaks that were observed when raining.

The first stage of the Clubhouse redevelopment was initiated, with \$39,000 spent on the Buggy Store and Locker Redevelopment. The second stage has commenced with expenses to come in 2024.

The Club received a grant of \$38,400 which was used to improve solar/green energy output and reduce energy usage. This will benefit the Club in the long-term in the form of reduced energy costs.

The Capital Works Fund raised \$76,000 over the year, with the balance now sitting at \$144,000.

Currently the Club's cash position remains comfortably in surplus and medium-term cash investments have been established to improve the return on unutilised funds. The ongoing Clubhouse redevelopment and major irrigation works being under-taken during 2023/24 are a substantial cost that will result in the utilisation of the Line of Credit facility in the second half of 2023. It is forecast that this will return to surplus during the 2024 subscription period.

A Financial Advisory Panel was established to undertake a detailed analysis of the Club's finances and develop a recommendation for the funding of the irrigation upgrade to put to members at the January Special General Meeting. Thank you to members Steve Flanagan, Peter Mullins, Bill Baker and Lee Craker for the comprehensive amount of work undertaken to develop a five year financial plan to enable the replacement of the course irrigation system.

Thank you also to Andrew Young and Steve Flanagan, members of the Jackson House Steering Committee, who are undertaking the task of preparing for the sale of the Jackson House property.

# **Course Report**

Over the last 18 months the Course Sub Committee has worked diligently to develop the Course Improvement Plan (CIP) (on the BGC website- members area). The CIP outlines several projects for the near future to improve the playability and aesthetics of our wonderful course and surrounding environment.

Most notably the two main projects are the irrigation and drainage works, which will be ongoing in the coming years. The ultimate hope for this important work is that our Golf Course will be playable all year round. This year has highlighted the clear need for more and improved drainage during the



winter months with record rainfall in June (260mm). We are very fortunate to have a great water supply and the irrigation works will ensure that the Golf Course is in immaculate condition during the summer months. Later this year Stage 1 of the Irrigation work will be completed (Holes 11 – 14) and sections of Stage 2 will commence soon to run a main irrigation line back to the Greenkeepers' shed, where the main controls will be located. Adam Gunn, Project Manager and Club member, has managed to keep the project on track under very trying conditions throughout winter. The work of the Irrigation Project Steering Committee in overseeing the project is acknowledged.

The CIP also outlines other important work to be undertaken with tee block and walking path improvements. In addition to playing areas, the CIP also outlines planned improvements for the practice facilities. This will include refurbished practice nets and artificial turf replacement on the practice hitting strip.

The greens nursery has been redeveloped this year and will provide ample replacement grass as required.

Thank you to members for their feedback regarding the bunker rake holder trial which was completed this year. The Course Sub Committee decided after the trial that the holders were not adding any benefit to the bunkers being raked, could be a trip hazard and detracted from the natural environment surrounding the course. In the next few months new rake heads will be purchased to replace the current style which tends to pull sand back when raking. Hopefully all players will find the new style much easier to use.

Another important aspect of the CIP is caring for the environment. A lot of research has been undertaken to select the appropriate species of vegetation to complement the natural environment and these plantings will be ongoing.

Once again, we sincerely thank our loyal course volunteers who assist our course staff in presenting the golf course to a high standard. Thanks also to our Course Beautification Group coordinated by Bill Mitchell and David Lewis. This group continues to ensure our Clubhouse surrounds are always well presented. Our volunteers have continued to undertake a variety of jobs, which frees up valuable time for our course staff. As always, the Club is seeking more volunteers to help on course. When you see them on the course or around the Clubhouse please express your gratitude to these wonderful people giving generously of their time for the benefit of all members.

# **House Report**

Following the decision to significantly reduce the budget for the upgrade of the locker rooms it was decided to concentrate on the dry areas in the men's in the first instance. In addition the Accessible toilet is being refurbished and new lockers installed in the men's and the women's locker rooms. Work on the men's commenced in July and includes repainting, new carpet, lighting, vanities, frosted glass doors in to the shower area and ottomans.

Early in 2022, after a successful grant application, the Club received \$38,400 from the South Australian Government through its Infrastructure Projects Grants Scheme - Community Recreation and Sports Facility Program. A condition of the grant was a co-contribution by the Blackwood Golf Club. A Solar and Sustainable Energy Project Advisory Group was established to ensure the nearly \$76,800 budget was utilised in the most effective way possible to reduce the energy usage by the Club and to ultimately reduce power costs.

As a result of the work of this group the following has been achieved;

- Existing solar panels on the Clubhouse were replaced. The new PV system is made up of 108
  No 370W panels, matched to a 30kW inverter. The export capacity is limited to 15kW. The
  system was completed and commissioned at the end of November 2022. The new instalment
  will result in a saving of about 64kWh/day.
- Clubhouse and greenkeeper shed lighting was converted to LED. This included converting
  more than 360 lights in the Clubhouse to LED. The original lighting throughout the Clubhouse
  comprised a mixture of fluorescent (mostly with magnetic ballasts), incandescent, and
  halogen lamps. The LED replacement will result in a saving of about 32 kWh/day.
- Our ageing hot water system, including 3 hot water tanks, was replaced with a more efficient
  Reclaim Energy hot water heat pump system including 2 x 400 litre tanks. The new system
  comprises two 2.5kW heat pump units (each producing 5kW of heat energy) using CO<sub>2</sub> as the
  refrigerant. The tariff structure that the Golf Club are now contracted to has no "off-peak"
  rate, so the water heaters are scheduled to operate during the predicted time of use. The new
  system was commissioned on 27<sup>th</sup> April 2023. The new HWS will result in saving of about 45
  kWh/day.

Thanks and appreciation to David Byrne, Sadik Hurem, Paul Whatnell and John Bray for the time, commitment, knowledge and expertise afforded to this important project which ensures substantial savings on energy costs over the next fifteen to twenty years.

## **Sprig Bar**

The Sprig Bar has received a much needed refurbishment which included removing the wood burner and plinth, repairing the ceiling including replacing damaged ceiling tiles, new lighting, new carpet and painting.

#### Roof

Minor work on the Clubhouse roof continues. This year the guttering on part of the original 1963 Sprig Bar roof was installed and repairs made over the General Manager's Office and the Sprig Bar including replacing sarking.

Appreciation and a big thank you to John Bray, Glenn Agars, and Con Katsaros for their significant contribution on the Clubhouse Redevelopment Sub Committee and for their efforts in oversighting a range of maintenance tasks and projects throughout the year.

# **Match & Captain's Report**

Playing a round of golf at Blackwood continues to be popular with members and visitors alike. There was a total of 53,165 rounds played on our course in the period 1/4/22 to 31/3/2023, slightly down from last season. The most likely reason for member rounds being lower was the return of interstate and overseas travel after the impact of COVID.

Visitor rounds generated \$124,900 in income which is a valuable source of funding to support the course and facility improvements for our Club.

Our members played a total of 510 rounds at our Advantage Card affiliated Clubs during the season and in return we had 702 Advantage Card players visit Blackwood to play with the most visitors coming from Mt Osmond (227).



# **Pennant**

A big thanks to all the men and women who represented our Club throughout the year with great spirit and commitment. They were strongly supported by their caddies and many other Club members who ventured out to support the teams. The Club fielded men's teams in A2, B1 and Senior Pennants whilst the women had strong representation across 6 teams (including Hickory). A summary of the women's season is included later in the Report.

The A2 Men started the year slowly but rallied later in the season to challenge for a position in the finals. In the last minor round battle the winner between Blackwood and Mt Osmond would progress to the finals. Unfortunately, in a cold and blustery day at Penfield, Mt Osmond prevailed and subsequently went on to win the pennant flag. Close but not quite there this year, but the team was very competitive and developed well during the season.

Rob Penny and Chris Lemm were at the helm with the B2 side during what was a very good season for a developing squad. With several new members to Blackwood Pennants, they did really well to make the pennant semi-final after a comprehensive 6 and a half win over The Stirling at Riverside. We then



played Thaxted Park at The Stirling and after a tense struggle and three games it all came down to the 18<sup>th</sup> where a chip in birdie saw Thaxted through to the final. Thaxted also went on to win the final the following week. The photo below was taken at Riverside after the B2 had made it to the semi-final. A number of A2 players were also there in support.

Both the A2 and B2 teams represented our Club well and I look forward to both teams doing well next year. The development shown, the enthusiasm and support for each other was something that will surely lead to success in the near future.

The defending Senior Men's Pennants had another good season. A big thank you to all the Blackwood Members who represented the Club proudly during the season and a special mention to Chris Claxton for his support to our senior pennant players.

# **Senior Order of Merit (SOOM)**

Whilst the Blackwood Senior Order of Merit event was impacted to some degree by COVID it was still a very successful event as the opener to the South Australian SOOM season. With strong fields in both the Men's and Women's events it was pleasing to see many Blackwood members figure prominently in the results. Thanks to the event team, our administration staff and helpers on the day who contributed so much to make this event such a success.

# Men's Golf

Ben Tobin was our 2023 Men's Club Champion for 2023. After qualifying in 6th position, Ben finished off the season in strong form and played some outstanding golf in the final to prevail over a determined Peter Hopkins. A second win for Ben in this major event following up his success back in 2020.

# Men's Club Championships - Winners 2023



Club Champion

Ben Tobin



A Grade Champion Jason Mudge



B Grade Champion
Andrew Lewis



C Grade Champion
Oska Wyness

During the qualifying rounds Mathew Monsma prevailed to win his first McTaggart Cup with some exceptional golf over the 36 holes.

The Senior Club Championship saw Nigel Turner go back-to-back after a challenging game against first time finalist Andrew Romeo. Well done to both players.

Congratulations also to the Grade Club Champions, previous finalist Jason Mudge in the A Grade Cup, Andrew Lewis went one better after being runner-up last year in the B Grade Championship with newcomer Oska Wyness holding the C Grade Trophy aloft for the first time.

# **Summer Cup**

Another challenging Club event is the Infitech Summer Cup kindly sponsored again this year by David and Colleen Tonkin. To succeed in this event the winner has to battle their way through 6 rounds of handicap match play. Well done to both Phil Donaldson (right of picture) and Phil Lewis for making it through to the last game. On similar handicaps and after a tense final that was played in very good spirit, Phil Donaldson was successful on the 18th hole making a very rare back to back win in the Summer Cup an exceptionally difficult event to win once let alone two years running.





# **Handiskins**

The Handiskins Event has become a very popular part of the Club calendar with both open and women's competitions being held. The best four golfers after 5 Stableford rounds (best 3 to count) go into a skins format final where they have the opportunity to play for up to \$1200 in Club vouchers. In the Saturday Handiskins competition final this season (from left to right in the picture) Brad Harrison, George Stagakis, Ben Tobin and Brian Pescud had an entertaining battle played out in good humour. George came home strongly taking the majority of the prize pool on the 18<sup>th</sup> hole after the money had jackpotted for several holes. George, Brad and Ben also ventured to the Handiskins National Final at Royal Pines.

# Weekday Golfer of the Year

This season saw the third year of the Weekday Golfer of the Year. The competition was introduced recognising there was no annual perpetual trophy for week day golfers. This is open to both men and women golfers who play any 18-hole comp on any weekday. This year saw Nigel Madden the winner closely edging out Tim O'Leary on countback. Well done to both members who collected votes over a number of weeks during the year.

# Women's Golf

The Women's Club Championship 2023 was won by 17-year-old Armani Marsters for the second year in a row. Angela Masters and Rosemary Underwood combined well to win the Club Foursomes in 2022.

# Women's Club Championships - Winners 2023







A Grade Champion
Asia Marsters



B Grade Champion **Nicky Govan** 



C Grade Champion
Sylvia Falconer

Once again, six teams were involved in the Pennant, Cleek and Hickory season this year, more than any other Club. Our Cleek 1 and Hickory teams both made it to the finals.

Blackwood continued the tradition of exchanges and friendly challenges with

several local Clubs including Aston Hills, Flagstaff Hill, Glenelg, Royal Adelaide, Thaxted Park, The Grange, The Vines, Westward Ho and Willunga. Our teams were victorious in the Blackwood Grange Challenge, Nomads versus RAGC as well as The Vines, and won the Woodbark Trophy for the fourth consecutive year. Blackwood won the Metropolitan Southern Zone team event, helped by Steph Mathews winning the individual A grade trophy and Nicky Govan taking home the B grade cup.

Our golf development program for women continued to deliver coaching clinics for our teams as well as support for the Get into Golf program with "on course" introductions. This year a well-supported Play Better Golf program was introduced to increase the skills of all players who have moved beyond the Get Into Golf stage. A series of clinics was organised as well as information sessions on topics such as etiquette, understanding the various competitions and more on the rules of golf. The program will recommence in the warmer months utilising the new booking Lesson & Clinics menu.

The Women's Committee organised a series of fun events during the year including the Lila Gogler Pink Day which raised \$876 for Tee off for Breast Cancer Trials. Through raffles and hand-made card sales, \$2000 was raised to kick-start the project to upgrade the Club's practice nets.



# **SA Senior Order of Merit (Women)**

Blackwood continued to lead from the front in the Senior Order of Merit (SOOM) in 2022. Congratulations to Angela Masters who was not only an active promoter of the series, but finished as runner-up in the Best Gross and the Best Nett for the season.

## **Handiskins**

Angela Gardner, Angela Masters, Susan Seja and Jane Linde (pictured right) rose to the top of the Handiskins leader board and took part in the women's Handiskins final early in December. There was some great golf played in friendly rivalry, where all the players shared in the \$600 worth of "skins". Susan Seja was the overall winner. Angela Masters and Angela Gardner went on to participate in the Handiskins National Final at Royal Pines on the Gold Coast.



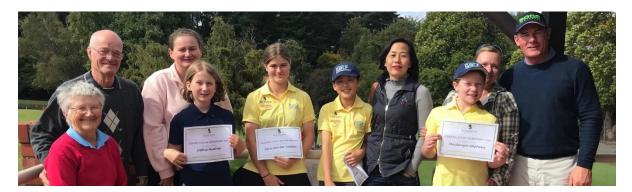
#### Scramble

The women's Scramble Ambrose event was held in awful weather conditions in September and won by Jane Conn, Sally Graham, Kaye Wallace and Hellen Wilson by just half a shot. They went on to represent our Club in the regional final at Blackwood Golf Club in October.

# **Junior Golf**

MyGolf continues to attract healthy numbers of young golfers to Blackwood Golf Club. Five MyGolf clinics and four School Holiday clinics have been conducted since April 2022.

The Club has also become a girl's scholarship golf hub in the Adelaide Hills as part of the Australian Golf Foundation Junior Golf Girl's Golf Scholarship program with two girls coming from Murray Bridge and another from Mt Barker. The group of six girls have attended 10 clinics held since January and attained handicaps with the intention of playing with women members on a Sunday morning. We had 70 junior members at the close of the 2022/2023 membership year.



The Junior Subcommittee has achieved the following outcomes:

- A 10 strong MyGolf Junior League playing at various courses during November and October in 2022 coming second in the Hills group.
- 8 juniors played in the qualifying rounds for the Junior Championship this year. The Junior Champion for 2023 was Henry Dunk.
- Blackwood's annual Junior Challenge event was won by Kitana Marsters with four Juniors playing in this 18 hole stableford event.
- A golf equipment shed has been erected near the practice nets, with the help of member Peter Brown, to store the growing amount of equipment acquired by the Club.

# **Acknowledgments**

In summary of my term as Captain for 2023, I would be remiss not to thank our General Manager Daniel along with Mark and Joanne for assisting me throughout the year with golf operations.

In particular Joanne, with her extensive golf knowledge/experience, has been instrumental in setting up our normal and major competitions, assisting with results and cheerfully providing me with administration support, statistics and other Reports that have made my task as Captain much easier.

Our Women's Captain, Jane Greening has worked tirelessly in organising and overseeing an extensive Women's Golf program. I thank her for her enthusiasm, commitment and effectiveness in providing the women with such a wide-ranging golfing experience.

Wendy Turner and the Junior Committee have worked tirelessly in the junior golf area and alongside our dedicated Club professional, Matthew Dent, they continue to provide wonderful opportunities for young and developing golfers. On behalf of Match and the Blackwood Golf Club we thank you for the work you are doing in this very important part of our golfing operations.

Without a golf course we have no golf operations, to this end we are fortunate in having a dedicated Course Superintendent and green keeping team. Thank you Steve Pellatt and the rest of the team for the many hours work that goes into making Blackwood one of the best if not the best course outside the major metropolitan Clubs. We are fortunate to have this team to look after that wonderful patch of land that we all enjoy so much.

Thank you to all of the Match Committee for the time and input they have provided in helping run golf operations throughout the year.

I look forward to 2023/24 with great optimism for the future of our Club.

Peter Schapel

**Club Captain** 

# Marketing, Membership and Communication Report

Much has been achieved over the last twelve months by the Marketing, Membership and Communication Sub Committee.

In financial year April 2022-March 2023, the Club welcomed 117 new members.

The Marketing Committee promotes the Club in many ways through print advertising, targeted Facebook boosts, Instagram, website, signage, Get-into-Golf & My Golf Programs and events held at the Club. These promotional avenues are successful in promoting the Golf Club and attracting visitors and potential new members. The greatest percentage of new members joining the Club are introduced to the Club by our existing members be it a friend or family member. Our members continue to be our most effective promotional tool.

In August 2022 our 2nd SALA Exhibition "Swing into Art", was organised in partnership with the Blackwood Rotary Club. Rotary's generosity, and the assistance provided by Graham Lough, member of both Clubs, played a crucial role in the success of the event. There were lots of visitors to the exhibition and many extra lunch bookings. Artist and member Kathy Saint exhibited a stunning picture of the Golf Club, which was purchased by member Mal Merchant and kindly donated to the Club.

(Some of the artists from the left) Helen Rice, Brenda Mitchell, Raelene Newton, Paula White, Russell Boyd, Margo Willson & Kathy Saint.



Four social golf events were organised by the Marketing Sub Committee during the year, the Grounded Cru Ambrose, Melbourne Cup Day, Australia Day and the Birthday Waltz. These events are always popular and well patronised. Volunteer help is essential in delivering these events and our members have consistently shown they are always willing to assist. Our office staff are of great support as is our Professional who donates numerous prizes throughout the year. A big thank you to our Sponsors of these events – Grounded Cru, Jericho Wines, Explorer Caravans and Infitech.

The monthly Friday night Nine & Dine evenings held during summer months and culminating with the St Patrick's Day dinner were very well patronised by members and also attracted many local community members to our Club bistro. Connecting the Club to the local community and attracting residents, their families and friends to the Club is a strategy the Club continues to work on.

Our key communication with members is through the monthly newsletter Between the Greens and a big thank you is extended to Editor in Chief Kerrin Falconer who oversees this huge task which at times must feel like herding cats.

The Marketing, Membership and Communication Sub Committee of Kerrin Falconer, Rob Penny, Heather Duke Campbell and June Young are acknowledged for their determined and energetic efforts over the year.

# **Social Report**

The Social Committee planned and organised the popular Twilight Season 2022-2023.

Twilight season consisted of 17 rounds followed by the End of Season prize night. A total of 1433 rounds (581 women & 852 men) were played this season and the weekly average was 84 players. The highest number of players on one night was 117 and 254 people played at least one round.

The highest weekly score, winning the Ruth & Trevor Sprigg Perpetual Trophy, was

Karen Ahrens with 27 points & Ravi Sathananthan with 26

points (pictured right).

The Member's Jackpot, awarded to a person who played, or a member present on any night provided \$3,500 in prizes. Ravi Sathananthan won the biggest jackpot of \$1400.

Bar and kitchen staff were fantastic in making every twilight special and the support from Jo Buchanan in the office throughout the season was much appreciated.

Special thanks to all of the sponsors who made the Twilight Season so successful; Blackwood & Belair Conveyancing, Brilliant SA, Grounded Cru Wines, Hedonist Wines, Eagle & the Fool Wines, Cellarbrations Blackwood, Unley Meats, Bracegirdle Blackwood, Bridgestone Golf, Matt Dent, and Snazzi Boutique Blackwood.



Many thanks to the Social Committee - Julie Guerin, Louise Warne, Craig Matiske, Pam Mills and Lyn Wright for time and effort they contributed to deliver such a successful Twilight Season.

# In appreciation



In May 2023 more than 100 members were invited to the inaugural Volunteer Thank You function. This number of volunteers is testament to the willingness of so many of our members to assist and support the Club in its endeavours. All contributions by volunteers serve to make the Club operate more efficiently and cost effectively. Four of our members Bruce Anderson (who passed away in December 2022), Ray Kotz, Christabel Hayes and Geoff Couch (pictured left) were recognised this year for their outstanding volunteer contribution Club. to the Outstanding Volunteer Honour Board was installed within the Clubhouse and will continue to serve as a reminder to the extra ordinary contribution these members have made. To every volunteer heartfelt thanks for the contribution you

have made to the Club over the past twelve months

Much of the volunteering contribution is associated with key projects and has involved groups of members often working alongside CoM members and staff. These groups have included the Course Beautification Group, Financial Advisory Panel, Clubhouse Redevelopment Sub Committee, Irrigation Project Steering Committee and the Jackson House Steering Committee. The sheer volume and quality of work undertaken by these groups and the contribution to the present and future Club operations is difficult to quantify. Thanks are extended to everyone involved in these groups.

Additionally I would like to thank the following members for their contributions throughout the year:

- Hamish McDonald (O'Loughlin's Lawyers) for providing legal advice on a range of issues
- Jane Greening for reviewing and upgrading the Club's website
- Elaine Pittwood for assisting with the safe storage of member and Club information

It was unfortunate the Club was not able to celebrate its 90th year in 2020 because of the COVID pandemic. Blackwood Golf Club has a wonderful history and as we head for our 100<sup>th</sup> year in 2030 a History Group has been formed to commence the task of ensuring all Club memorabilia, historical documents and memories are together and accessible. Thank you to all members of the History Group who have already commenced this challenging task.

Thank you to all of our sponsors who provide an important source of funding and often additional contributions for golfing and social events throughout the year.

Matt Dent celebrated his 20<sup>th</sup> year as the Blackwood Golf Club professional making him by far its longest serving professional. Matt and his staff continue to provide our members and visitors with a quality well stocked golf shop, excellent golf lessons and coaching and the highest level of customer service.

Our staff provide the underlying challenging work required to keep the golf Club operating and meeting the expectations of members 364 days of the year. We thank our General Manager Daniel Loveridge and all of our staff for their work, support, assistance and contribution to the list of the Club's achievements over the past year.

Women's membership continues to grow and thrive and the Club arguably offers the most comprehensive women's golf program in South Australia. This is an absolute credit to the Women's Golf Sub—Committee led by Chair Sue Johns and Captain Jane Greening.

Having the responsibility to deliver a golfing program for over 1000 members is a substantial undertaking as can be evidenced from the Match Report. Thank you to Club Captain Peter Schapel for the countless number of hours he contributes to providing our members and golfing visitors with a wide-ranging, all-inclusive golf program.

The CoM and all of its Sub Committees have worked determinedly throughout 2022-2023 to provide our members and visitors with a high quality golfing experience. The extremely wet winter and the implementation of some substantial course and Clubhouse projects has had an impact on delivering this vision, however it does not detract from the huge amount of work completed by CoM and Sub Committees members. Our CoM Secretary Malcolm Downie has played a pivotal role and had substantial input into many aspects of the year's activities and his efforts are acknowledged. To everyone on these Committees, thank you for your generous contribution throughout the year.

Helen Aylett and Nicky Govan will not be nominating for the next CoM. Helen has served for 6 years and Nicky for 4 years. Their contribution over this time has been substantial. Both Helen and Nicky

have been involved with a range of initiatives which have had and will continue to have a long legacy at the Club. These include but are not limited to marketing and promotion of the golf Club; establishing MyGolf and affordable junior membership, engaging with the local community, maintenance and development of the course and Clubhouse; financial planning and general governance. Their strategic and very proactive approach, essential in this Club as a member of the CoM, will be greatly missed. Their energy, enthusiasm, work ethic, passion and commitment for the golf Club has been much appreciated.

To all of our members, thank you for your understanding related to the various projects underway at the Club. Every attempt has been and will continue to be made to keep you informed about these projects and to minimise the disruption to your enjoyment of the course and Clubhouse over the next year.

A great deal has been achieved in 2022-2023 however there are always new challenges and aspirations for a golf Club. Our 2023-2028 Strategic Plan will outline how the CoM will undertake these challenges and deliver on the aspirations. A key focus over the next five years will be working towards a golf course which is playable all year round. A new irrigation system within four years and an ongoing drainage program will help the Club move towards achieving this goal. Completion of the locker rooms upgrade as originally planned is anticipated within the next three to five years and will be dependent on the outcome of the sale of the Jackson House property and other factors influencing the Club's finances. Increasing our membership base is a key way of improving our financial position and will continue to be a priority with a special focus on increasing the number of women and juniors. The 2023-2028 Strategic Plan will soon be completed and made available to members.

In 2023-2024 we will continue to work on delivering improvements to all aspects of the golf Club with the objective of enhancing the golfing experience for members on and off the golf course.

Chris Lemm
President

# **Major Event Winners**

# **Men's Club Championships and Trophy Winners**

Year	Competition	Winner	Runner Up
2023	Club Championships - Open	Ben Tobin	Peter Hopkins
2023	Club Championships - A grade	Jason Mudge	Steve Sanders
2023	Club Championships - B grade	Andrew Lewis	lan White
2023	Club Championships - C grade	Oska Wyness	Nick Bilby
2022	McTaggart Cup	Mathew Monsma	
2023	Senior Club Champion	Nigel Turner	Andrew Romeo
2023	Captain's Eclectic Trophy	Mathew Monsma	

Year	Competition	Winner	Runner Up
2023	Infitech Summer Cup	Phil Donaldson	Phil Lewis
2023	Doug Wade Trophy	Robert Penny	
2022	Foursomes Championships	Ty Watson & Adam Morris	
2022	President's Trophy	Damian Tapp	
2022	Vice-Captain's Trophy	Kevin Woodward	
2022	Vice-President's Trophy	Dennis Eaton	
2022	Haddrick Putter	Ben Tobin	
2022	Dr A W Campbell Trophy	Peter Schapel	
2022	Patron's Cup	Will Fry	
2022	Wilf Nicolle Trophy	Richard Stone	
2022	G R Wood Trophy	Ben Tobin	
2022	Dr F C Archibald Trophy	Peter Stephens	
2022	Rod Kirkby Veterans' Cup	Peter Maddigan	
2022	Doug Richardson Super Veterans' Trophy	Russell Boyd	

# Women's Club Championships and Trophy Winners

Year	Competition	Winner	Runner Up	
2023	Club Championships - Open	Armani Marsters	Gale Macpherson	
2023	Club Championships - A grade	Asia Marsters	Gundi Holzer	
2023	Club Championships - B grade	Nicky Govan	Kerrin Falconer	
2023	Club Championships - C grade	Sylvia Falconer	Jill Walter	
2023	Sportswomen's Trophy	Ali Aitchison	Helen Goodwin	
2023	Captain's Prize	Helen Brauer	Kaye Wallace	
2023	Joan Tregenza Summer Bowl	Carolyn Bradbrook		
2023	Shylie Rymill Handicap Foursomes	Marg Rawlinson & Angela Gardner	Donna Cheesman & Vicky Nimmo	
2022	Foursomes Championships - A Grade	Angela Masters & Rosemary Underwood	Gundi Holzer & Paula White	
2022	Foursomes Championships - B Grade	Jane Conn & Kaye Wallace	Brenda Mitchell & Prue Frazer	

Year	Competition	Winner	Runner Up
2022	Foursomes Championships - C Grade	Joan Cadd & Heather Duke-Campbell	Ali Aitchison & Erica Griffin
2022	Joan Leek Memorial Trophy	Angela Masters & Rosemary Underwood	
2022	International Bowl – Bronze (Tuesday)	Janet Foale	Brenda Mitchell
2022	International Bowl – Silver (Tuesday)	Sue Scarfe	Lynne Kennedy
2022	International Bowl - Bronze (Sunday)	Jude Brown	Jane Greening
2022	International Bowl - Silver (Sunday)	Lynne Kennedy	Pam Withers
2022	Laurel Wreath	Nicky Govan	Angela Masters
2022	Gwenda Wade Trophy	Julie Francis	Bronie Buckley
2022	Ivy Dennis Handicap Foursomes	Julie Wheeler & Prue Frazer	Dianne Cottrell & Nicky Govan
2022	Joy Ding Putting Trophy	Kaye Lewis	Paula White
2022	Marjorie Jolly Blackwood Medal	Janine Edwards	Kaye Lewis
2022	Myra St John-Sweeting Memorial Trophy	Kathy Smith	Vicki Nimmo
2022	Personal Performance Trophy	Vicki Nimmo	
2022	Senior Veteran's Prize	Helen Brown	
2022	Senior Women's Trophy	Bronie Buckley	Angela Masters
2022	Tasman Bowl	Pam Withers	Jane Greening
2022	Saturday Women's Trophy	Gale Macpherson	
2022	Deverson Cup (Saturday)	Angela Masters	Sandy Duncan
2022	Avondale Trophy (Sunday)	Jane Greening	Jan van Wyk
2022	Margaret Hollis Cup (Sunday)	Barbara Dickens	Trish White
2022	Puss Campbell Trophy (Sunday)	Sue Johns	Susan Seja

# **50 year Anniversary**

All the members below have been with the Club for 50 or more years. We thank them for their loyalty to our Club.

50+ Years as of 31/03/24

Name		Join Date
Colin	Wade	6/05/1958
Geoff	Kamm	1/07/1961
Ted	Wohling	1/07/1961
lan	Johnson	6/05/1962
Graham	Ding	8/01/1966
Chris	Nilsson	10/01/1966
John	Walter	23/02/1967
Warren	Hirst	30/03/1967
Harold	Colquhoun	28/08/1967
Joy	Ding	4/04/1968
Roger	Hughes	4/04/1968
Bill	Baker	16/05/1968
Ralph	Dutton	27/06/1968
Trevor	Clark	25/09/1969
Malcolm	Adamson	31/10/1970
lon	Wallace	1/12/1970
Dennis	Linke	30/04/1971
Craig	Dreyer	30/06/1971
Steve	Reseigh	26/08/1971
Barry	Rowe	30/09/1971
Geoff	Munro	21/10/1971
Mark	Powell	24/02/1972
Ross	Lewis	30/03/1972
Chris	St John-Sweeting	31/08/1972
Geoff	Green	28/02/1973
Bob	Ruwoldt	31/05/1973
Terry	Wright	1/08/1973
Helen	Brauer	27/09/1973
Con	Brauer	30/09/1973

# **BLACKWOOD GOLF CLUB INCORPORATED**

ABN: 60 086 867 85

Financial Report For The Year Ended 31 March 2023

# **BLACKWOOD GOLF CLUB INCORPORATED**

ABN: 60 086 867 85

# Financial Report For The Year Ended

# 31 March 2022

CONTENTS	Page
Committee's Report	1
Income and Expenditure Statement	2
Trading Statement	3
Assets and Liabilities Statement	4
Statement of Changes in Accumulated Club Funds	5
Statement of Cash Flows	6
Notes to the Financial Statements	7
Statement by Members of the Committee	14
Report by Members of the Committee	15

## BLACKWOOD GOLF CLUB INCORPORATED ABN: 60 086 867 85 COMMITTEE'S REPORT

Your committee members submit the financial report of Blackwood Golf Club Incorporated for the year ended 31 March 2023.

#### **Committee Members**

The names of the persons who were officers of the Blackwood Golf Club Incorporated throughout the year and at the date of this report are:

Chris Lemm (President) appointed (25/08/2022)

Peter Schapel (Captain) appointed (25/08/2022)

Helen Aylett

Nicky Govan

Phil Lewis

Wendy Turner

Elaine Pittwood (Treasurer) term concluded 25/08/2022

Malcolm Downie (Interim Secretary) appointed (25/08/2022)

Brian Pescud appointed (25/08/2022)

David Williams (Treasurer) appointed (2/09/2022)

#### **Principal Activities**

The principal activities of the Association during the period were to provide sporting & social facilities to members of the Association.

# Significant Changes

No significant change in the nature of these activities occurred during the year.

#### **Operating Result**

The surplus for the 2023 financial year amounted to \$265,969 (2022: \$366,523).

Signed in accordance with a resolution of the members of the committee.

Chris Lemm (President)

David Williams (Treasurer)

Dated this

29"

day of

2023

# BLACKWOOD GOLF CLUB INCORPORATED ABN: 60 086 867 85 INCOME AND EXPENDITURE STATEMENT FOR THE YEAR ENDED 31 MARCH 2023

	Note	2023 \$	2022 \$
	•		(unaudited)
INCOME			
Memberships		1,342,642	1,282,334
Bar surplus		42,271	66,904
Catering surplus/(deficit)		(47,091)	(4,248)
Golfing operations		379,606	394,828
Pennant & golfing development Social club raffles		9,118	8,480
Professional fees		-	3,371 371
Sponsorship		42,308	50,306
Jackson House		18,168	17,841
Building Levy		76,450	67,864
OPERATING INCOME		1,863,472	1,888,051
OF ENATING INCOME		1,000,472	1,000,001
Grants and contributions received		38,400	3,300
Profit/(loss) on disposal of plant and equipment		3,636	(9,872)
Sundry income		16,304	14,751
TOTAL INCOME		1,921,812	1,896,230
EVENDITUE			
EXPENDITURE Memberships		66,839	28,085
Memberships		00,039	26,065
Golfing Activities			
Golfing operations		126,861	134,864
Pennant & golfing development		12,368	24,964
Social club raffles		340	3,371
Professional fees		73,407	88,545
		212,976	251,744
Clubhouse			
Repairs, maintenance & cleaning		105,665	76,694
Direct expenses		46,921	48,531
Indirect expenses		68,953	68,685
Payroll expenses	2	13,742	14,991
		235,281	208,901
Course		40.007	40.040
Plant maintenance		48,937	42,649
Course maintenance		157,205	175,752
Indirect expenses Payroll expenses	2	106,228	106,177
Payroll expenses	. 2	415,053 727,423	318,032
Administration		121,423	642,610
Sponsorship		42,736	42,157
Advertising & marketing		5,476	8,411
Professional services		14,519	8,500
General expenses		47,901	61,025
Communications		24,147	22,504
Finance		31,949	35,812
Payroll expenses	2	238,312	207,890
		405,040	386,299
Jackson House		8,284	12,068
TOTAL EXPENDITURE		1,655,843	1,529,707
SURPLUS/(DEFICIT) FOR THE YEAR		265,969	366,523

# BLACKWOOD GOLF CLUB INCORPORATED ABN: 60 086 867 85 TRADING STATEMENT FOR THE PERIOD ENDED 31 MARCH 2023

	Note	2023	2022 (unaudited)
Bar		\$	\$
Sales		415,016	444,841
Cost of Sales	•		
Stock at the beginning of the period		16,584	23,652
Purchases		164,015	175,768
Stock at the end of the period	3	(23,607)	(16,584)
Gross Profit	•	258,024	262,005
Less:		0.040	0.007
Direct expenses	2	3,343	2,967
Payroll expenses Bar surplus	۷ ,	212,410 42,271	192,134 66,904
Dai suipius		42,271	00,904
Gross profit as a percentage of bar sales		62%	59%
Bar surplus as a percentage of bar sales		10%	15%
Catering			
Sales		270,284	274,377
Cost of Sales			
Stock at the beginning of the period		6,450	6,684
Purchases	_	123,330	105,712
Stock at the end of the period	3	(6,145)	(6,450)
Gross Profit		146,649	168,431
Less:		7.000	0.040
Direct expenses	2	7,039	8,048
Payroll expenses Catering surplus	2	186,701	164,631
Catering Surpius		(47,091)	(4,248)
Gross profit as a percentage of catering sales		54%	61%
Catering surplus as a percentage of catering sales		-17%	-2%

# BLACKWOOD GOLF CLUB INCORPORATED ABN: 60 086 867 85 ASSETS AND LIABILITIES STATEMENT AS AT 31 MARCH 2023

	Note	2023 \$	2022 \$
ASSETS		Ψ	*
CURRENT ASSETS			
Cash and cash equivalents	8	935,168	649,503
Trade and other receivables		72,273	62,609
Inventories	3	29,752	23,034
TOTAL CURRENT ASSETS		1,037,193	735,146
NON-CURRENT ASSETS			
Property, plant and equipment	4	1,675,915	1,708,552
Right-of-use assets	5	66,613	68,910
TOTAL NON-CURRENT ASSETS		1,742,528	1,777,462
TOTAL ASSETS		2,779,721	2,512,608
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables		170,248	166,498
Interest bearing liabilities		10,505	12,993
Lease liabilities	5	30,006	25,846
Employee provisions	7	94,042	83,646
Income in advance	6	747,667	733,975
TOTAL CURRENT LIABILITIES		1,052,468	1,022,958
		· · · · · · ·	
NON-CURRENT LIABILITIES			
Interest bearing liabilities		21,209	30,088
Lease liabilities	5	33,969	41,347
Employee provisions	7		1,464
TOTAL NON-CURRENT LIABILITIES		55,178	72,899
TOTAL LIABILITIES		1,107,646	1,095,857
NET ASSETS		1,672,075	1,416,751
A COLUMNIA ATER OLUB FUNDO			
ACCUMULATED CLUB FUNDS		444.544	00.004
Capital reserve		144,541	68,091
Retained surplus TOTAL ACCUMULATED CLUB FUNDS		1,527,534	1,348,660
TO TAL ACCOMOLATED OLUB FUNDS		1,672,075	1,416,751

# BLACKWOOD GOLF CLUB INCORPORATED ABN: 60 086 867 85 STATEMENT OF CHANGES IN ACCUMULATED CLUB FUNDS

	Accumulated Club Funds \$	Capital Reserve \$	Total \$
Balance at 1 April 2021	1,067,451	227	1,067,678
Surplus for the year	366,523	-	366,523
Transfer to Capital Reserve	(67,864)	67,864	-
Prior period adjustments	(17,450)	-	(17,450)
Balance at 31 March 2022	1,348,660	68,091	1,416,751
Balance at 1 April 2022	1,348,660	68,091	1,416,751
Surplus for the period	265,969	-	265,969
Transfer to Capital Reserve	(76,450)	76,450	-
Prior period adjustments	(10,645)	-	(10,645)
Balance at 31 March 2023	1,527,534	144,541	1,672,075

# BLACKWOOD GOLF CLUB INCORPORATED ABN: 60 086 867 85 STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2023

	Note	2023	2022
CACHELOWO FROM ORFRATING ACTIVITIES		\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES  Page into from subscriptions and golfing activities		1 025 940	1 026 707
Receipts from subscriptions and golfing activities Payments to suppliers & employees		1,925,840 (1,310,907)	1,936,787 (1,399,906)
GST paid		(1,510,907)	(69,943)
Interest and other costs of finance paid		(12,068)	(16,047)
Net cash generated from operating activities	8	446,652	450,891
That adding an oracle and make a parating determine	Ū	1110,002	100,001
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for property, plant and equipment		(83,707)	(97,364)
Payments for capital works in progress		(41,378)	-
Net cash generated from investing activities		(125,085)	(97,364)
CASH FLOWS FROM FINANCING ACTIVITIES			
Finance lease (repayment)/borrowings		(35,902)	(35,970)
Net cash generated from financing activities		(35,902)	(35,970)
•			
Net increase in cash held		285,665	317,557
Cash on hand at beginning of the financial year		649,503	331,946
Cook on hand at and of the financial year	8	025 460	640 503
Cash on hand at end of the financial year	0	935,168	649,503
Plant and equipment purchased			
Daikin 10Kw Ducted air con - Sprig Bar		9,980	
Sprig Bar air con electrical supply		1,440	
Buggy Store		30,902	
60L rubbish/recycle combo bins x2		2,760	
Bruce Anderson cart purchase		455	
Earthworks & Foundations		2,036	
Stratco shed - junior golf equipment Takeuchi TB216 Excavator		3,048 15,000	
Hobart Pass-through 3 phase dishwasher		6,870	
CABLE, Cat5E 4 pair 8 x 1/0.51 UTP, approx per metre		68	
Hikvision 4MP Outdoor ColorVu Turret Camera		1,950	
Hikvision Junction Box to suit 2732 Outdoor Dome		164	
Nighthawk 4G Modem for Greenskeeper shed		1,499	
Paradox DG75 Hi-Security Digital Motion Detector		1,635	
Supply & fit antenna for 4G modern for Greenkeeper Shed		1,232	
Upgrades from IT audit - UPS, cloud key for wifi controller, off-site backup		4,669	
		83,707	•
Kitchen Pagers X20, Charger, Transmitter			1,700
Mimembership Project Costs Final Invoice			14,100
Apuro Commercial Microwave - 34Ltr			915
Miscore Printer Oki-B271			1,050
Hardi Sprayer - Utv Cadet 300 13.6 Control 6M Sb			4,150
Sand Pro 3040 With Rear Rake			25,932
Groundsmaster 3300-D 4Wd 72" Side Discharge			38,677
Caznet Phone System			2,993
Atosa P1000Wb-A 2 Door Display Fridge - Sprig Bar			2,116
Automatic Solutions - New Front Gate Motor & Rack			5,732 97,364
		:	27,001

#### Note 1 Summary of Significant Accounting Policies

#### **Financial Reporting Framework**

These special purpose financial statements have been prepared in accordance with the Associations Incorporations Act (SA) 1985 and Australian Accounting Standards and the Interpretations of the Australian Accounting Standards Board. The Association is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

## **Basis of Preparation**

The financial statements, except for the cash flow information, have been prepared on an accrual basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assests, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

Where required by Australian Accounting Standards comparative figures have been adjusted to conform to changes in presentation for the current financial year.

#### (a) Income Tax

The Association is a non-profit organisation under the Income Tax Assessment Act 1997 and is non taxable nor is it accounted for.

## (b) Inventories

Inventories are measured at the lower of cost and net realisable value. Cost is calculated in accordance with the principle of "first in - first out".

#### (c) Property, Plant and Equipment (PPE)

Property, plant and equipment are carried at cost less, where applicable, any accumulated depreciation.

The depreciable amount of all PPE is depreciated on a straight-line basis over the useful lives of the assets to the association commencing from the time the asset is held ready for use.

Course development costs are only capitalised when they substantially improve the functionality of the course. The cost of normal maintenance of fairways, greens, tees, paths, watering system and plant is written off in the year in which the expenditure is incurred.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate
Buildings at cost	2-10%
Course development	2-10%
Course plant & equipment	10-20%
Office equipment	10-33%
Watering scheme at cost	10-20%
Lockers at cost	10%
House furniture & equipment	10-20%

#### (d) Impairment of Assets

At the end of each reporting period, the committee reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised in the income and expenditure statement.

# (e) Employee Provisions

Provision is made for the association's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee provisions expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs.

A provision has been recognised for employee entitlements relating to long service leave for employees.

## (f) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, and other short-term highly liquid investments with original maturities of three months or less.

#### (g) Accounts Receivable and Other Debtors

Accounts receivable and other debtors include amounts due from members as well as amounts receivable from sponsors. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

#### (h) Revenue and Other Income

Income from subscriptions and golfing activities is based on the applicable golf year subscription amount to which it applies and is recognised as revenue in the period in which it relates. Subscription debtors arise from members who have elected to pay their membership by instalments.

# Sponsorship and grants

Sponsorship and grant income is recognised when the Association obtains control over the funds, which is generally at the time of receipt.

If conditions are attached to the sponsorship or grant that must be satisfied before the Association is eligible to receive the contribution, recognition of the grant as revenue will be deferred until those conditions are satisfied.

#### Interest income

Interest income is recognised using the effective interest method.

All revenue is stated net of the amount of goods and services tax.

#### (i) Leases

At inception of a contract, the Association assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability is recognised by the Association where the Association is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Initially the lease liability is measured at the present value of the lease payments still to be paid at commencement date. The lease payments are discounted at the interest rate implicit in the lease. If this rate cannot be readily determined, the Association uses the incremental borrowing rate.

Lease payments included in the measurement of the lease liability are as follows:

- fixed lease payments less any lease incentives;
- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date:
- the amount expected to be payable by the lessee under residual value guarantees;
- the exercise price of purchase options, if lessee is reasonably certain to exercise the options;
- lease payments under extension options, if lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The right-of-use assets comprise the initial measurement of the corresponding lease liability as mentioned above, any lease payments made at or before the commencement date as well as any initial direct costs. The subsequent measurement of the right-of-use assets is at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset whichever is the shortest. Where a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Association anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

## **Concessionary Leases**

For leases that have significantly below-market terms and conditions principally to enable the Association to further its objectives (commonly known as peppercorn/concessionary leases), the Association has adopted the temporary relief under AASB 2018-8 and measures the right of use assets at cost on initial recognition.

# BLACKWOOD GOLF CLUB INCORPORATED ABN: 60 086 867 85

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

# (j) Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

## (k) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the assets and liabilities statement.

# (I) Accounts Payable and other Payables

Accounts payable and other payables represent the liabilities outstanding at the end of the reporting period for goods and services received by the Association during the reporting period that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

# Note 2 Payroll Expenses

	2023 \$	2022 \$
Bar payroll	φ 212,410	Ψ 192,134
Catering payroll	186,701	164,630
Clubhouse payroll	13,742	14,991
Administration payroll	238,312	207,890
Course payroll	415,053	318,032
Total payroll expenses	1,066,218	897,677
Comprising:		
Bar wages	184,064	174,801
Catering wages	165,750	147,745
Clubhouse wages	12,175	13,579
Administration wages	190,783	184,075
Course wages	358,048	277,857
Total wages	910,820	798,057
Leave provisions	29,000	(10,849)
Superannuation	93,348	83,114
Workcover	20,843	18,807
Other staff costs	12,207	8,548
Total oncosts	155,398	99,620
Total payroll costs	1,066,218	897,677
Note 3 Inventories		
	2023	2022
	\$	\$
CURRENT		
Bar stock - at cost	23,607	16,584
Catering stock - at cost	6,145	6,450
	29,752	23,034

## Note 4 Property, Plant and Equipment

Note 4 Property, F	Plant and Equipment		
		2023 \$	2022 \$
Clubhouse land - at cos	t	107,581	107,581
Buildings - at cost		1,447,136	1,404,815
Less accumulated depre	eciation	(838,580)	(814,727)
		608,556	590,088
Jackson House		272,140	272,140
Less accumulated depre	eciation	(48,531)	(46,315)
		223,609	225,825
Greenshed buildings - a	at cost	311,465	311,466
Less accumulated depr	eciation	(309,712)	(302,567)
		1,753	8,899
Course related develop	ments - at cost	619,735	619,735
Less accumulated depr		(545,331)	(537,807)
		74,404	81,928
		L-an-	
Course plant and equip	ment - at cost	875,738	872,951
Less accumulated depr	eciation	(621,429)	(585,140)
		254,309	287,811
Watering scheme - at c	ost	905,350	905,350
Less accumulated depr	eciation	(639,436)	(611,616)
		265,914	293,734
Lockers - at cost		29,820	29,820
Less accumulated depr	eciation	(29,820)	(29,820)
			-
House furnishings and	equipment - at cost	467,602	460,732
Less accumulated depr	eciation	(426,920)	(440,905)
		40,682	49,647
Office equipment - at co	ost	94,810	84,169
Less accumulated depr	eciation	(44,931)	(28,979)
·		49,879	55,190
Club redevelopment (W	(IP)	49,228	7,849
Oldb redevelopment (VI	, , ,	49,228	7,849
		<u>.</u>	•
		1,675,915	1,708,552

The Association has access to a \$975,000 line of credit facility secured by the first registered mortgage over the property situated at 611 Cherry Gardens Road, Cherry Gardens 5157. As at 31 March 2023, the facility had not been drawn upon.

# Note 5 Right-of-Use Assets

Set out below are the carrying amounts of right-of-use assets recognised and the movements during the period:

As at 1 April 2022	Copier \$ 5,268	POS \$ 19,602	Golf Carts \$ 44,040	Total \$ 68,910
Additions	-	-	21,317	21,317
Depreciation expense	(1,777)	(5,421)	(16,416)	(23,614)
As at 31 March 2023	3,491	14,181	48,941	66,613

Set out below are the carrying amounts of lease liabilities and the movements during the period:

	2023 \$	2022 \$
As at 1 April 2022	67,193	92,152
Additions	21,317	-
Accretion of interest	4,064	4,850
Payments	(28,599)	(29,809)
As at 31 March 2023	63,975	67,193
Current	30,006	25,846
Non-Current	33,969	41,347
The following are the amounts recognised in profit or loss:	2023 \$	2022 \$
Depreciation expense of right-of-use assets	23,614	23,356
Interest expense on lease liabilities	4,064	4,850
Expense relating to leases	-	-
Total amount recognised in profit or loss	27,678	28,206
Note 6 Income in Advance 2023 2022		
	\$	\$
Grants in advance Membership subscriptions in advance	7,179 724,559	41,632 674,753
House levy in advance	15,929 747,667	17,590 733,975
	141,001	133,313

Note 7	Employee Provisions		
		2023	2022
		\$	\$
CURRENT			
Annual lea	ve	71,075	37,821
Long servi	ce leave	22,967	45,825
	_	94,042	83,646
	_		
NON-CUR	RENT		
Long servi	ce leave		1,464
	=	<del>-</del>	1,464
Total norm	anent employees	10	8
i otai peiiii	= =	10	0
Note 8	Cash Flow Reconciliation		
		2023 \$	2022 \$
Operating	surplus/(deficit) for the year	265,969	366,523
Deprecia	tion and amortisation	170,691	153,283
Net (gair	n)/ loss on disposal of property, plant & equipment	_	9,872
	l earnings adjustment	-	(17,450)
Changes in	n assets & liabilities		
(Increase	e)/decrease in trade and other receivables	(9,664)	(15,089)
(Increase	e)/decrease in inventory	(6,718)	7,302
(Decreas	se)/increase in trade and other payables	3,750	(89,551)
(Decreas	se)/increase in provisions	8,932	(5,933)
(Decreas	se)/increase in income in advance	13,692	41,934
Net cash p	rovided by operating activities	446,652	450,891

## Reconciliation of Cash

For the purposes of the statement of cash flows, cash includes cash on hand, cash in banks and short term investments and bank overdraft. Cash at the end of the financial period as shown in the statement of cash flows is reconciled to the related items in the statement of financial position as follows:

Cash on hand	2,600	2,600
Cash at bank	932,568	646,903
	935,168	649,503
Note 9 Capital Works Levy		
	2023	2022
	\$	\$
Opening net amount surplus/(deficit)	68,091	227
Current year amount received	76,450	67,864
Closing net amount surplus/(deficit)	144,541	68,091

# BLACKWOOD GOLF CLUB INCORPORATED ABN: 60 086 867 85

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

## Note 10 Contingent Liabilities

At 31 March 2023, the Committee is unaware of any liability, contingent or otherwise, which have not already been recorded elsewhere in this financial report.

## Note 11 Capital Commitments

Management has advised as at the date of signing of the Financial Statements for the year ended 31 March 2023, capital commitments as follows:

Belair Turf Management Pty Ltd - Irrigation Renewal Stage 1 Works:

\$403,420 (Ex. GST)

A. Gunn - Irrigation Technical and Project Management Servives:

\$10,750 (Ex. GST)

As at the date of signing of the Financial Statements, the remaining stages of the irrigation project have not been formally signed or committed to.

## Note 12 Events subsequent to reporting date

At the date of this report, the Committee is unaware of any event subsequent to the reporting date that would have a material impact on this financial report.

#### Note 13 Association Details

The principal place of business of the Association is: Blackwood Golf Club 611 Cherry Gardens Road CHERRY GARDENS SA 5157

# BLACKWOOD GOLF CLUB INCORPORATED ABN: 60 086 867 85 STATEMENT BY MEMBERS OF THE COMMITTEE

The Committee has determined that the Association is not a reporting entity and that this special purpose report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the Committee the financial report comprising the income and expenditure statement, trading statement, assets and liabilities statement, statement of changes in accumulated club funds, statement of cash flows and the notes to the financial statements:

- present fairly the financial position of Blackwood Golf Club Incorporated as at 31 March 2023 and its performance for the year ended on that date;
- 2. at the date of this statement, there are reasonable grounds to believe that Blackwood Golf Club Incorporated will be able to pay its debts as and when they fall due.

Chris Lemm (President)

David Williams (Treasurer)

Dated this 2 day of Owly 2023

## BLACKWOOD GOLF CLUB INCORPORATED ABN: 60 086 867 85 REPORT BY MEMBERS OF THE COMMITTEE

In accordance with Section 35(5) of the Associations Incorporation Act (SA) 1985, the Committee of Blackwood Golf Club Incorporated hereby state that during the financial year to which the accounts relate:

- No officer of Blackwood Golf Club Incorporated, or a firm which the officer is a member, or a corporation in which the officer has substantial financial interest, has received or become entitled to receive a benefit as a result of a contract between the Officer, a firm of which the officer is a member or a corporation in which the officer has a substantial financial interest and Blackwood Golf Club Incorporated.
- No officer of Blackwood Golf Club Incorporated has received directly or indirectly from Blackwood Golf Club
  Incorporated any payment or other benefit of a pecuniary value other than minor emoluments based primarily
  on expenditure incurred.

This report is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee by:

Chris Lemm (President)

David Williams (Treasurer)

Dated this 27 day of

2023

# **Total number of Meetings: 17**

# Attendance:

Chris Lemm	16
Malcolm Downie	17
Peter Schapel	13
David Williams^	7
Phil Lewis	12
Nicky Govan	15
Wendy Turner	17
Helen Aylett	15
Brian Pescud #	9
Elaine Pittwood *	5

- Appointed 02/09/2022
- Appointed 25/08/2022 Retired 25/08/2022



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# Independent auditor's report

# To the Members of Blackwood Golf Club Incorporated

# **Opinion**

We have audited the financial report of Blackwood Golf Club Incorporated (the Association), which comprises the assets and liabilities statement as at 31 March 2023, the income and expenditure statement, statement of changes in accumulated funds, statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the statement by members of the Committee.

In our opinion, the accompanying financial report presents fairly, in all material respects, the financial position of the Association as at 31 March 2023 and of its financial performance for the year then ended in accordance with Australian Accounting Standards as described in Note 1 to the financial statements and the *Associations Incorporation Act 1985 (SA)*.

# **Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Association in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **Emphasis of Matter - Basis of Accounting**

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the Association's financial reporting responsibilities under the *Associations Incorporation Act 1985 (SA)*. As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

# Responsibility of the Committee for the Financial Report

The Committee of the Association is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards as described in Note 1 to the financial statements, and for such internal control as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.



In preparing the financial report, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

The Committee are responsible for overseeing the Association's financial reporting process.

# Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether
  due to fraud or error, design and perform audit procedures responsive to those risks,
  and obtain audit evidence that is sufficient and appropriate to provide a basis for our
  opinion. The risk of not detecting a material misstatement resulting from fraud is
  higher than for one resulting from error, as fraud may involve collusion, forgery,
  intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Committee.
- Conclude on the appropriateness of the Committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.



We communicate with the Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Australian Independent Audit Services

Adam Drabsch

Director Adelaide 31 July 2023

